

## Relational Capital as Intangible Resilience Heritage in Local Socio-Economic Systems

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This paper examines the role of relational capital as an intangible heritage of resilience that safeguards the continuity of local socio-economic ecosystems during polycrises. The study proves that relational capital constitutes living intangible heritage. Its erosion directly undermines organizational adaptability, emphasizing the imperative to preserve cooperative networks in regional development strategies. In this research, quantitative methods (CATI/CAWI) were applied to a sample comprising 147 local government units and 132 businesses. The study involved a rank analysis of resource importance and determined Pearson correlation coefficients ( $r$ ) to investigate the links between intangible assets and operational performance. For 31.8% of enterprises, strong partner relationships represent the second most critical survival asset after financial buffers, proving crucial during supply chain disruptions (35.9%). In municipalities, relational capital manifests as local community support (32%), bridging formal resource gaps. A strong positive correlation was identified between intangible asset deficiencies and operational disruption ( $r = 0.646$  for municipalities;  $r = 0.681$  for business tactical-operational alignment). It interprets established traditions of cooperation and trust not merely as operational assets, but as vital intangible economic heritage cushioning exogenous shocks.

